Financial Statements for Year Ended August 31, 2017 and August 31, 2016

Condon O'Meara McGinty & Donnelly llp

Independent Auditor's Report

To the Board of Directors Teaching Matters, Inc.

Certified Public Accountants

One Battery Park Plaza New York, NY 10004-1405 Tel: (212) 661 - 7777

Fax: (212) 661 - 4010

We have audited the accompanying financial statements of Teaching Matters, Inc. which comprise the statement of financial position as of August 31, 2017 and August 31, 2016 and the related statements of activities, functional expenses and cash flows for the years then ended and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Teaching Matters, Inc. as of August 31, 2017 and August 31, 2016 and the results of its activities and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Conda d'Mesua Mc Suty + Donnelly LLP

Statement of Financial Position

Assets

	August 31	
	2017	2016
Assets		
Cash and cash equivalents		
Operating	\$ 795,071	\$ 777,717
Board designated	750,000	750,000
Investments at fair value	4,779,373	4,119,147
Accounts receivable, net	614,426	416,026
Contributions receivable	1,787,160	115,000
Prepaid expenses	25,125	47,965
Furniture, equipment and leasehold improvements, net	28,029	41,864
Total assets	<u>\$ 8,779,184</u>	<u>\$ 6,267,719</u>
Liabilities and Net Assets		
Liabilities		
Accounts payable and accrued expenses	\$ 127,790	\$ 210,593
Deferred revenue and deposits	<u>174,250</u>	111,950
Total liabilities	302,040	322,543
Net assets		
Unrestricted	6,686,985	5,800,176
Temporarily restricted	1,790,159	145,000
Total net assets	8,477,144	<u>5,945,176</u>
Total liabilities and net assets	<u>\$ 8,779,184</u>	<u>\$ 6,267,719</u>

TEACHING MATTERS, INC.

Statement of Activities

Year Ended August 31

2017

		1 70 7			OTOT		
		Temporarily			Temporarily		
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	
Public support and revenue							
Contributions	\$ 710,590	\$3,083,160	\$3,793,750	\$ 691,787	\$ 30,000	\$ 721,787	
Net assets released							
from restrictions	1,438,001	(1,438,001)	1	416,000	(416,000)	•	
Total public support	2,148,591	1,645,159	3,793,750	1,107,787	(386,000)	721,787	
Government grants	565,221	1	565,221	512,290	•	512,290	
Program service fees	3,820,443	1	3,820,443	3,404,302	•	3,404,302	
Realized and unrealized gains						•	
on investments	276,624	1	276,624	131,204	•	131,204	
Investment income, net of							
investment management fees							
of \$23,340 in 2017 and							
\$21,793 in 2016.	86,539	1	86,539	114,186	•	114,186	
Total revenue	4,748,827	1	4,748,827	4,161,982	•	4,161,982	
Total public support							
and revenue	6,897,418	1,645,159	8,542,577	5,269,769	(386,000)	4,883,769	
Expenses							
Program services	4,753,767	ı	4,753,767	4,402,955	ı	4,402,955	
Management and general	884,381	ı	884,381	684,215	1	684,215	
Fund-raising	372,461	1	372,461	347,652	1	347,652	
Total expenses	6,010,609	1	6,010,609	5,434,822	1	5,434,822	
Increase (decrease)							
in net assets	886,809	1,645,159	2,531,968	(165,053)	(386,000)	(551,053)	
Net assets, beginning of year	5,800,176	145,000	5,945,176	5,965,229	531,000	6,496,229	
Net assets, end of year	\$6,686,985	\$1,790,159	\$8,477,144	\$5,800,176	\$ 145,000	\$5,945,176	
,							

See notes to financial statements.

TEACHING MATTERS, INC.

(with Summarized Comparative Totals for the Year Ended August 31, 2016) Statement of Functional Expenses Year Ended August 31, 2017

		2	2017		2016
		Management			
	Program	and	Fund-	Ē	Ē
	Services	General	Kaising	Total	Total
Salaries and related expenses	\$3,581,066	\$ 634,619	\$ 317,310	\$4,532,995	\$3,992,373
Professional fees	613,330	155,714	•	769,044	670,309
Computer software and expenses	136,944	1,110	555	138,609	81,884
Meetings, conferences and travel	111,154	6,907	3,453	121,514	133,214
Occupancy	61,158	10,838	5,419	77,415	193,742
Dues, fees and subscriptions	36,282	4,268	2,134	42,684	40,039
Office supplies and expense	14,941	22,886	5,542	43,369	26,557
Postage and messengers	13,197	7,786	1,169	22,152	29,957
Printing and stationery	15,355	509	4,171	20,035	40,967
Telephone	7,099	1,258	629	8,986	11,219
Temporary help, recruiting, and training	30,875	379	190	31,444	22,795
Marketing and promotion	77,475	5,893	27,227	110,595	79,786
Other	54,891	18,379	4,662	77,932	98,145
Total expenses before depreciation					
and amortization	4,753,767	870,546	372,461	5,996,774	5,420,987
Depreciation and amortization	1	13,835	1	13,835	13,835
Total expenses	\$4,753,767	\$ 884,381	\$ 372,461	86,010,609	\$5,434,822

TEACHING MATTERS, INC.

	Statement of Functional Expenses Year Ended August 31, 2016	ctional Expense ugust 31, 2016	Ø	
		Management		
	Program Services	and General	Fund- Raising	Total
Salaries and related expenses	\$3,263,694	\$ 484,348	\$ 244,331	\$3,992,373
Professional fees	569,302	88,803	12,204	620,309
Computer software and expenses	75,905	4,145	1,834	81,884
Meetings, conferences and travel	97,801	19,493	15,920	133,214
Occupancy	157,985	23,930	11,827	193,742
Dues, fees and subscriptions	24,929	11,019	4,091	40,039
Office supplies and expense	14,129	4,591	7,837	26,557
Postage and messengers	24,428	3,700	1,829	29,957
Printing and stationery	35,282	ı	5,685	40,967
Telephone	9,148	1,386	685	11,219
Temporary help, recruiting, and training	18,238	ı	4,557	22,795
Marketing and promotion	39,536	8,028	32,222	79,786
Other	72,578	20,937	4,630	98,145
Total expenses before depreciation				
and amortization	4,402,955	670,380	347,652	5,420,987
Depreciation and amortization	1	13,835	1	13,835
Total expenses	\$4,402,955	\$ 684,215	\$ 347,652	\$5,434,822

Statement of Cash Flows

		Ended ust 31
	2017	2016
Cash from operating activities		
Increase (decrease) in net assets	\$2,531,968	\$ (551,053)
Adjustments to reconcile increase (decrease) in net assets		,
to net cash provided by (used in) operating activities		
Depreciation and amortization	13,835	13,835
Donated stock	(36,930)	-
Proceeds from the sale of donated stock	36,930	-
Realized and unrealized (gain) on investments	(276,624)	(131,204)
(Increase) decrease in current assets		
Accounts receivable	(198,400)	189,633
Contributions receivable	(1,672,160)	378,130
Prepaid expenses	22,840	(31,278)
Increase (decrease) in liabilities		
Accounts payable and accrued expenses	(82,803)	61,765
Deferred revenue and deposits	62,300	<u>49,650</u>
Net cash provided by (used in) operating	400056	(0.0 700)
activities	<u>400,956</u>	(20,522)
Cash flows from investing activities		
Proceeds from the sale of investments	277,837	1,460,372
Purchase of investments	(661,439)	(280,696)
Purchase of leasehold improvements		(41,555)
Net cash provided by (used in) investing		
activities	(383,602)	1,138,121
Increase in cash and cash equivalents	17,354	1,117,599
Cash and cash equivalents, beginning of year	1,527,717	410,118
Cash and cash equivalents, end of year	<u>\$1,545,071</u>	<u>\$1,527,717</u>
Consists of:		
Cash and cash equivalents – operating	\$ 795,071	\$ 777,717
Cash and cash equivalents – board designated	<u>750,000</u>	<u>750,000</u>
Total cash and cash equivalents	\$1,545,071	<u>\$1,527,717</u>

Notes to Financial Statements August 31, 2017 and August 31, 2016

Note 1 – Nature of organization

Teaching Matters, Inc. is an educational not-for-profit organization, operating in New York City since May 1994. Teaching Matters, Inc.'s mission is to develop and retain great Teachers and measurably increase their ability to give students in urban public schools an excellent education.

Teaching Matters, Inc.'s sources of financial support include contributions from private individuals, grant awards from public charities and foundations, and fees for services.

Note 2 – Summary of significant accounting policies

Financial reporting

Teaching Matters, Inc. maintains two classes of net assets, as follows:

<u>Unrestricted net assets</u>

Unrestricted net assets are not subject to donor-imposed stipulations and may be expendable for any purpose in performing the primary objectives of Teaching Matters, Inc. The Board in agreement with management has set aside a reserve of \$750,000 (Board-Designated) to be utilized to fund short-term and medium-term programmatic expansion and other identified strategic initiatives.

<u>Temporarily restricted net assets</u>

Temporarily restricted net assets consist of expendable grants and contributions that relate to future periods. When the time restriction ends or the purpose of the restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restriction. During 2017, the assets released from restrictions were used to fund the program described in note 1 to the financial statements.

Temporarily restricted net assets activity as of and for the years ended August 31, 2017 and August 31, 2016 are as follows:

		20	17	
			Net Assets	
	Balance at		Released	Balance at
	August 31,		from	August 31,
	2016	Additions	<u>Restrictions</u>	2017
Time restricted	\$ 145,000	<u>\$3,083,160</u>	<u>\$(1,438,001)</u>	\$1,790,159

Notes to Financial Statements August 31, 2017 and August 31, 2016

Note 2 – Summary of significant accounting policies (continued)

<u>Temporarily restricted net assets</u> (continued)

		20	16	
			Net Assets	
	Balance at		Released	Balance at
	August 31,		from	August 31,
	2015	Support	<u>Restrictions</u>	2016
Time restricted	\$ 531,000	\$ 30,000	\$ (416,000)	\$ 145,000

Grants and contributions

Teaching Matters, Inc. reports contributions that are unrestricted as unrestricted public support. Grants and contributions that are received with donor stipulations that limit the use of the donated assets are recorded as temporarily restricted support. When a donor stipulation expires, that is, when a stipulated time restriction ends or the purpose for restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

Cash equivalents

Teaching Matters, Inc. considers cash equivalents to be highly liquid investments with original maturities of 90 days or less.

Investments

Investments are measured at fair value in the statement of financial position. Investment return (including gains and losses on investments, interest and dividends net of investment fees) is included in the statement of activities. Teaching Matters, Inc. also invests in alternative investments. This alternative investment fund is managed by general partners who are affiliated with the same investment management company. The fair value of this alternative investment has been estimated by the general partners in the absence of readily ascertainable market values. However, because of the inherent uncertainty of valuation, those estimated values may differ from the values that would have been used had a ready market for the investments existed, and such differences could be material. This alternative investment can only be redeemed quarterly. Investments are exposed to various risks such as interest rate, market volatility, liquidity and credit. Due to the level of uncertainty related to the foregoing risks, it is reasonably possible that changes in these risks could materially affect the fair value of the investments reported in the statement of financial position at August 31, 2017.

Notes to Financial Statements (continued) August 31, 2017 and August 31, 2016

Note 2 – Summary of significant accounting policies (continued)

Fair value measurements

Accounting principles generally accepted in The United States of America establish a fair value hierarchy that prioritizes the inputs used to measure fair value into three broad levels. Level 1 inputs are defined as quoted prices in active markets for identical assets that the reporting entity has the ability to access at the measurement date. Level 2 inputs are defined as observable inputs other than Level 1 prices, such as quoted prices of similar assets, quoted prices in markets with insufficient volume or infrequent transactions (less active markets). Level 3 inputs are unobservable inputs that are significant in the measurement of fair value.

Allowance for doubtful accounts

As of August 31, 2017 and August 31, 2016, Teaching Matters, Inc. has an allowance for doubtful accounts of \$50,000 for any potentially uncollectible accounts receivable. There is no allowance for contributions receivable. Such estimate is based on management's experience, the aging of the receivables, subsequent receipts and current economic conditions.

Furniture, equipment and leasehold improvements

Expenditures for furniture, equipment and leasehold improvements over a nominal amount are capitalized and recorded at cost. Depreciation and amortization are computed by the straight-line method over the estimated lives of the assets ranging from three to seven years.

Service and consulting fees

Teaching Matters, Inc. reports services and consulting fees as revenue when services are rendered and the terms of the contracts are met. For services not yet provided, Teaching Matters, Inc. defers the revenue until the next fiscal year.

Functional allocation of expenses

The cost of providing the various programs and other activities has been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements. Actual results could differ from these estimates.

Notes to Financial Statements (continued) August 31, 2017 and August 31, 2016

Note 2 – Summary of significant accounting policies (continued)

Concentrations of credit risk

Teaching Matters, Inc.'s financial instruments that are exposed to concentrations of credit risk consist primarily of cash and cash equivalents, investments, accounts receivable and contributions receivable. Teaching Matters, Inc. places its cash and cash equivalents with what it believes to be quality financial institutions. Teaching Matters, Inc. has not experienced any losses in such bank accounts to date. Teaching Matters, Inc. invests in equities, fixed income instruments, mutual funds and an alternative investment. Investments are exposed to various risks such as interest rate, market volatility, liquidity and credit. Due to the level of uncertainty related to changes in interest rates, market volatility, liquidity and credit risks, it is reasonably possible that changes in these risks could materially affect the fair value of the investments reported in the statement of financial position at August 31, 2017. Teaching Matters, Inc. monitors the collectibility of its receivables and believes that all accounts receivable and contributions receivables are collectible. As a result, Teaching Matters, Inc.'s management believes concentrations of credit risk are limited.

Subsequent events

Teaching Matters, Inc. has evaluated events and transactions for potential recognition or disclosure through November 28, 2017, which is the date the financial statements were available to be issued.

Note 3 – Contributions receivable

As of August 31, 2017, contributions receivable are due to be collected as follows:

Due in one year	\$1,637,160
Due in one to five years	150,000
Total	\$1,787,160

Notes to Financial Statements (continued) August 31, 2017 and August 31, 2016

Notes 4 – Investments

The following is a summary of investments:

	August	31, 2017	August 3	1, 2016
,	Cost	Fair Value	Cost	Fair Value
Fixed Income	\$1,886,664	\$1,862,253	\$ 1,508,084	\$1,520,276
Equities				
Domestic stock	1,415,657	1,615,089	1,447,923	1,548,769
International stock	455,122	465,199	393,789	344,638
Mutual Funds				
Blended	441,286	441,706	440,060	396,608
International Portfolio	186,821	240,757	181,200	165,308
Alternative Investment	156,583	154,369	155,380	143,548
Total	\$4,542,133	<u>\$4,779,373</u>	\$4,126,436	<u>\$4,119,147</u>

Each major class of assets measured at fair value on a recurring basis as of August 31, 2017 and August 31, 2016 are as follows:

			2017			
Description	Total	Level 1	_Le	vel 2	_Le	vel 3
Fixed income	\$1,862,253	\$1,862,253	\$	-	\$	_
Equities						
Domestic stock	1,615,089	1,615,089				-
International stock	465,199	465,199		-		_
Mutual funds		•				
Blended	441,706	441,706		_		_
International portfolio	240,757	240,757		-		_
Alternative investment	154,369				15	<u>54,369</u>
Total	\$4,779,373	\$4,625,004	\$	-	\$ 15	54,369

Notes to Financial Statements (continued) August 31, 2017 and August 31, 2016

Notes 4 – Investments

<u>Investments</u> (continued)

			2016			
Description	Total	Level 1	_Lev	<u>vel 2</u>	_Le	evel 3
Fixed income	\$1,520,276	\$1,520,276	\$	-	\$	-
Equities						
Domestic stock	1,548,769	1,548,769		-		-
International stock	344,638	344,638		-		-
Mutual funds						
Blended	396,608	396,608		-		-
International portfolio	165,308	165,308		-		-
Alternative investment	143,548	_	-	_	14	<u> 43,548</u>
Total	<u>\$4,119,147</u>	<u>\$3,975,599</u>	<u>\$</u>		\$ 14	43 <u>,548</u>

The following is a summary of changes in the fair value of Teaching Matters, Inc.'s Level 3 investment for the fiscal years ended:

	Augu	st 31
	2017	2016
Beginning balance	\$ 143,548	\$ 149,424
Gain (loss) on investment	<u> 10,821</u>	(5,876)
Ending balance	\$ 154,369	\$ 143,548

Note 5 - Furniture, equipment and leasehold improvements

The following is a summary of furniture, equipment and leasehold improvements as of August 31, 2017 and August 31, 2016:

	August 31	
	2017	2016
Furniture, equipment and		
leasehold improvements	\$ 611,328	\$ 611,328
Less: accumulated depreciation		
and amortization	583,299	569,464
Net property and equipment	\$ 28,029	\$ 41,864

Notes to Financial Statements (continued) August 31, 2017 and August 31, 2016

Note 6 - Retirement plan

Teaching Matters, Inc. maintains a defined contribution retirement plan and a tax-deferred annuity plan (the "Plan") covering all eligible employees. All eligible employees may begin participation in the Plan on the first of the month following employment at Teaching Matters, Inc. Eligible employees may defer a portion of their earnings in accordance with the Internal Revenue Code, with a corresponding matching contribution by Teaching Matters, Inc. not to exceed 6% of their regular salary. Teaching Matters, Inc. begins matching contributions after one year of service.

Employees can make additional voluntary tax deferred contributions to the Plan through further salary reductions. Contributions are invested in the Teachers Insurance and Annuity Association and the College Retirement Equities Fund. Total retirement benefit costs for the year ended August 31, 2017 and August 31, 2016 were \$92,423 and \$101,961, respectively.

Note 7 – Commitment

On March 11, 2015, Teaching Matters, Inc. (tenant) entered into a lease of its premises expiring November 30, 2020. The lease was amended during June 2016 for the purpose of reducing the size of the office premises. The rent is based on the amount equal to the tenant's proportionate share of landlord's carrying, maintenance, operating and depreciation charge, and the amount of scheduled contributions to the landlord's capital improvement fund, as outlined in the lease. The monthly base rent for 2017 and 2016 was \$5,654 and \$13,458, respectively.

As of August 31, 2017, future annual minimum lease payments under this lease are as follows:

Year	Amount
2018	\$ 67,847
2019	67,847
2020	67,847
2021	16,962
Total	\$ 220,503

Note 8 – Tax status

Teaching Matters, Inc. is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code (the "Code"). In addition, Teaching Matters, Inc. has been determined by the Internal Revenue Service to be a publicly supported organization, and not a private foundation under the meaning of Section 509(a)(1) of the Code.